

June 15, 2026

Carrie L McGaha
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Honorable Judge Sean H Lane
United States Bankruptcy Court
Southern District of New York
300 Quarropas Street
White Plains, NY 10601-4140

Re: In re Purdue Pharma L.P., et al.
Case No. 19-23649 (SHL)

Dear Judge Lane:

I respectfully submit this letter as a pro se claimant in support of the Court giving serious consideration to the **Objection filed by Amanda Morales** regarding the fee application of Mourant Ozannes and all fee applications.

My purpose is not to challenge any particular firm, but to support meaningful review of professional fee applications in a bankruptcy case that has already generated extraordinary administrative costs over many years.

The Bankruptcy Code permits compensation only for services that are actual, necessary, reasonable, and beneficial to the estate. In a case involving numerous law firms, consultants, advisors, committees, and governmental participants, there is an increased risk of overlapping responsibilities, duplicative efforts, and administrative inefficiencies. For that reason, objections raising concerns about billing practices, duplication of services, and accountability deserve thoughtful examination.

As a claimant who has actively participated in these proceedings, I am mindful that every dollar paid in professional fees ultimately reduces the funds available for creditors and claimants. Unlike retained professionals, claimants directly bear the financial impact of administrative expenses.

I am not asking the Court to prejudge the merits of Ms. Morales' objection. Rather, I respectfully request that the issues she raises receive careful consideration and that all professionals seeking compensation from the estate be held to the same standards of

reasonableness, necessity, transparency, and accountability required by the Bankruptcy Code.

Thank you for your consideration.

Respectfully submitted,

Carrie L McGaha

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